

# Meeting of the Joint Conference Committee (JCC)

Thursday, December 18, 2025, 3:00pm

Arrowhead Regional Medical Center (ARMC)

Location: Ponderosa / Redwood Conference Room

|         |                                                                                                                                 |
|---------|---------------------------------------------------------------------------------------------------------------------------------|
| Present | Joe Baca Jr., Dawn Rowe, Andrew Goldfrach, Dr. David Seigler, Dr. Kambiz Raoufi, Luther Snoke, Dr. Webster Wong, Dr. John Brill |
| Excused |                                                                                                                                 |
| Guests  | Sharon Brown, Carlos Prieto, Arvind Oswal, Charles Phan, Katrina Shelby, Leanne Uribe, Aurora Barraza                           |

| Item                                                                        | Discussion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Follow-up |
|-----------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Call to Order                                                               | The meeting was called to order at 3:00 PM by Dr. David Seigler, MD., Joint Conference Committee Chair.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |           |
| 1. Review Joint Conference Committee Meeting Minutes of September 25, 2025. | A motion to approve the minutes from the September 25, 2025, Joint Conference Committee (JCC) meeting was put forth by Dr. David Seigler, MD.<br>Motion/Second: Joe Baca Jr./ Andrew Goldfrach.<br>AYE: Dr. John Brill, Dr. Webster Wong, Dr. Kambiz Raoufi, Luther Snoke, Dawn Rowe                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |           |
| 2. ARMC Chief Executive Officer Report                                      | Andrew Goldfrach reported as follows: <ul style="list-style-type: none"> <li>Upcoming JCC meeting dates proposed and adopted<br/>March 5, 2026<br/>June 18, 2026<br/>September 24, 2026<br/>December 17, 2026</li> <li>Expansion of <b>Express Care Clinics</b>, now with two open locations and a third planned soon</li> <li>Recognition from state health associations for work improving health equity and care outcomes</li> <li>Significant year-over-year improvement in Quality Incentive Program performance</li> <li>Introduction of a new <b>Chief Population Health Officer, Dr. Katherine Bourbeau-Medinilla</b>, to support continued growth and quality improvements</li> </ul> Major capital project update: <ul style="list-style-type: none"> <li>Progress has been made towards awarding a contractor for the new parking structure, adding over 1,600 new parking spaces</li> </ul> |           |

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| Item                                    | Discussion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Follow-up |
|-----------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
|                                         | <ul style="list-style-type: none"> <li>Plans for temporary employee parking solutions during construction</li> <li>Ongoing long-term planning for future facilities and parking capacity</li> <li>Continued work on multiple capital and campus improvement projects</li> <li>Legislative and advocacy focus areas include access to care, Medi-Cal coverage stability, digital health expansion, and collaboration with regional and federal partners</li> <li>Andrew thanked Dr. Webster Wong for his years with JCC and his leadership on the medical staff and welcomed Dr. Barr, the Chair of Anesthesiology, as the new president-elect for 2026</li> </ul>                                                                                                                                                                         |           |
| 3. ARMC Chief Operations Officer Report | <p>Carlos Prieto (acting COO) reported as follows:</p> <ul style="list-style-type: none"> <li>Ongoing significant campus construction activity supporting growth and modernization</li> <li>New advanced <b>CT</b> and <b>3T MRI</b> technology being introduced, expanding imaging and cardiac capabilities</li> <li>Upcoming launch of <b>radiation oncology services</b> with state-of-the-art treatment technology</li> <li>Continued focus on maintaining quality patient care and minimizing disruption during construction</li> </ul>                                                                                                                                                                                                                                                                                              |           |
| 4. ARMC Chief Nursing Officer Report    | <p>Sharon Brown reported as follows:</p> <ul style="list-style-type: none"> <li>Maternity unit recognized by <b>U.S. News &amp; World Report</b> as a <i>High-Performing</i> unit for 2026</li> <li><b>Adolescent Psychiatric Unit</b> successfully opened on December 1, 2025, already serving patients with strong early utilization</li> <li>Ongoing collaboration with state and regional partners to <b>improve and streamline approvals</b> for new clinical services</li> <li>New <b>Perioperative Clinical Director</b> onboarded and supporting leadership growth</li> <li>Strong nursing workforce stability: only <b>36 RN vacancies</b> system-wide, reflecting strong recruitment, retention, and engagement</li> <li>Staff culture, quality of care, and professional environment highlighted as major strengths</li> </ul> |           |

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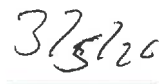
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| Item                                              | Discussion                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Follow-up |
|---------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| 5. Reports                                        | <p>Katrina S. Shelby and Dr. David Seigler presented the following reports, which were received by the JCC members:</p> <ul style="list-style-type: none"><li>• Compliance, Regulatory, and Accreditation Report for September 1, 2025 – November 30, 2025<ul style="list-style-type: none"><li>▪ Compliance Activity</li><li>▪ Fraud, Waste and Abuse Activity</li><li>▪ HIPAA Privacy and Security Report</li><li>▪ Regulatory and Accreditation Update</li></ul></li></ul> <p>Medical Executive Committee Summary of Performance Improvement Activity for September 1, 2025 – November 30, 2025</p> |           |
| 6. Public Comment                                 | None                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |           |
| 7. Adjourn to Closed Session                      | <p>Adjourned to Closed Session at 3:28pm for review of the following Quality Assurance Reports:</p> <ul style="list-style-type: none"><li>• Peer Review Reports/Risk Update for September 1, 2025 – November 30, 2025</li><li>• Arrowhead Regional Medical Center Performance Improvement Report for September 1, 2025 – November 30, 2025</li><li>• Quality Management Report Administrative Summary for September 1, 2025 – November 30, 2025</li><li>• Medical Executive Committee Actions for September 1, 2025 – November 30, 2025</li></ul>                                                      |           |
| 8. Next Meeting of the Joint Conference Committee | Next meeting is scheduled for March 5, 2026 @ 3 pm                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |           |
| 9. Adjournment                                    | The meeting was adjourned at 3:51 pm.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |           |

Approved by:

  
David Seigler, MD., Joint Conference Committee Chair

  
Date